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Public Affairs and Communications Directorate

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This glossary draws on definitions from the Intergovernmental Panel on Climate Change (IPCC) Secretariat, Agency, as well as other sources such as the United Nations Framework Convention on Climate Change (UNFCCC) Secretariat.

International negotiations

- **Annex I Parties** include industrialized countries and transition economies plus countries with economies in transition, and several Central and Eastern European countries.
- **Carbon credits or offsets** refer to the use of GHG units to meet a country's commitment periods of the Kyoto Protocol under the UNFCCC and other agreements. They are currently no agreed and do not affect the level of emissions.
- **Intended Nationally Determined Contributions (INDCs)** are to be made ahead of the COP21. Parties have been invited to contribute to the adaptation component of the Paris Agreement with clarity, transparency and ambition.
- **Kyoto Protocol** is a legally binding agreement adopted in Kyoto, Japan, in 1997. It sets detailed rules for reducing greenhouse gas emissions from major industrialized countries by Parties by setting individual targets and detailed rules for the period 2008-2012. Morocco in 2009.

Table 7. Gross fixed capital formation, volume, 2010=100
Seasonally adjusted

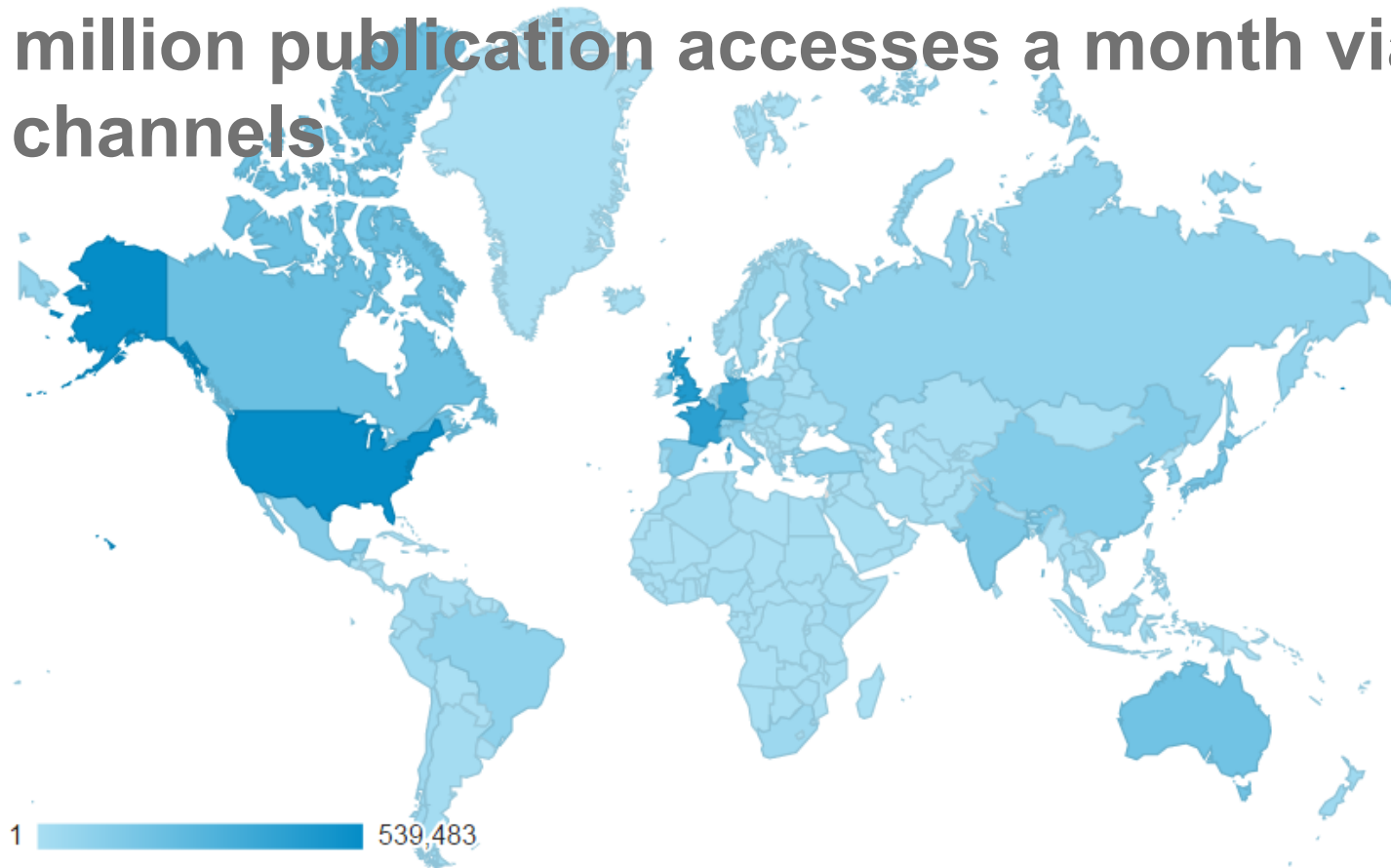
| | 2014 | | | 2015 | | | | 2016 | | | | |
|-----------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| | 2014 | 2015 | 2016 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| Australia | 112.5 | 108.9 | 106.2 | 111.2 | 111.1 | 110.6 | 107.3 | 107.2 | 106.7 | 107.3 | 104.4 | 107.1 |
| Austria | 109.6 | 110.4 | 113.6 | 109.4 | 109.7 | 110.7 | 110.3 | 110.6 | 111.6 | 115.6 | 114.2 | 112.9 |
| Belgium | 108.1 | 110.7 | 113.0 | 107.8 | 118.2 | 106.1 | 108.3 | 110.3 | 112.0 | 113.7 | 112.4 | 114.1 |
| Canada | 112.1 | 107.0 | 103.6 | 113.2 | 109.6 | 107.3 | 106.4 | 104.7 | 104.6 | 104.0 | 103.8 | 102.2 |
| Chile | 125.6 | 123.7 | 103.6 | 113.2 | 124.1 | 121.2 | 125.8 | 123.8 | 125.6 | 125.0 | 124.1 | 102.2 |
| Czech Republic | 99.1 | 107.9 | - | 125.1 | 109.6 | 106.1 | 108.3 | 110.3 | 111.6 | 115.6 | 114.2 | 112.9 |
| Denmark | 110.7 | 113.4 | 104.2 | 101.6 | 124.1 | 121.2 | 125.8 | 123.8 | 104.6 | 104.0 | 103.8 | 102.2 |
| Estonia | 135.2 | 130.7 | 127.1 | 113.8 | 104.9 | 108.0 | 109.3 | 109.9 | 125.6 | 125.0 | 124.1 | 102.2 |
| Finland | 94.5 | 95.5 | 100.5 | 93.6 | 111.7 | 114.2 | 113.3 | 114.5 | 106.8 | 102.5 | 103.9 | 103.3 |
| France | 101.1 | 102.1 | 105.0 | 101.0 | 133.3 | 126.7 | 128.9 | 132.2 | 117.3 | 117.7 | 119.1 | 120.8 |
| Germany | 108.9 | 110.7 | 113.2 | 101.0 | 95.5 | 94.9 | 95.7 | 132.2 | 131.1 | 132.3 | 119.2 | 120.8 |
| Greece | 53.2 p | 53.0 p | 113.2 | 109.3 | 101.5 | 101.3 | 102.1 | 96.1 | 97.3 | 100.3 | 100.7 | 103.8 |
| Hungary | 115.5 | 117.7 | - | 53.3 p | 109.9 | 110.0 | 110.1 | 111.9 | 104.7 | 104.7 | 104.8 | 103.8 |
| Iceland | 139.3 | 164.6 | - | 110.9 | 55.6 p | 46.8 p | 49.8 p | 59.8 p | 113.9 | 112.2 | 112.0 | 105.3 |
| Ireland | 129.4 | 171.7 | - | 137.7 | 112.9 | 119.1 | 118.3 | 120.4 | 50.3 p | 55.2 p | 56.1 p | 112.9 |
| Israel | 123.1 | 123.1 | 136.5 | 139.5 | 151.8 | 153.3 | 164.4 | 179.6 | 100.7 | 100.6 | 104.3 | - |
| Italy | 81.2 | 82.5 | 84.9 | 124.4 | 153.8 | 172.5 | 183.4 | 175.4 | 191.3 | 200.8 | 205.0 | - |
| Japan | 113.6 | 113.7 | 114.6 | 81.4 | 121.8 | 121.5 | 122.6 | 126.2 | 151.7 | 207.7 | 170.7 | - |
| Korea | 107.1 | 111.3 | 117.1 | 113.3 | 81.9 | 82.2 | 82.6 | 83.0 | 131.8 | 134.3 | 134.3 | - |
| Latvia | 133.4 | 130.9 | 115.8 | 106.1 | 114.1 | 113.4 | 113.8 | 113.6 | 83.8 | 84.1 | 138.4 | 140.9 |
| Luxembourg | 128.7 | 129.9 | 115.8 | 132.4 | 109.4 | 110.6 | 113.0 | 112.0 | 113.3 | 115.0 | 115.0 | 115.3 |
| Mexico | 114.5 | 119.4 | - | 138.2 | 129.9 | 136.4 | 128.5 | 124.1 | 117.2 | 112.5 | 118.8 | 119.8 |
| Netherlands | 96.9 p | 106.4 p | 111.5 p | 100.5 p | 139.6 | 125.7 | 131.3 | 124.3 | 125.7 | 132.8 | 128.6 | 115.2 |
| New Zealand | 132.2 | 135.0 | - | 135.2 | 118.4 | 119.8 | 120.3 | 119.2 | 120.5 | 119.2 | 119.2 | - |
| Norway | 122.0 | 117.4 | 117.9 | 119.2 | 132.4 | 133.7 | 137.9 | 110.5 p | 111.3 p | 112.9 p | 112.7 p | 109.4 p |
| Poland | 116.3 | 123.3 | - | 119.2 | 118.1 | 118.3 | 117.2 | 135.6 | 139.2 | 142.3 | 144.3 | - |
| Portugal | 70.9 | 74.0 | 73.9 | 72.6 | 122.9 | 117.2 | 123.8 | 122.8 | 116.6 | 116.9 | 118.3 | 119.0 |
| Slovak Republic | 102.8 | 120.2 | - | 104.1 | 74.6 | 74.6 | 73.3 | 73.7 | 119.7 | 117.7 | 114.8 | - |
| Slovenia | 90.7 | 91.6 | 88.7 | 86.6 | 112.3 | 117.2 | 126.1 | 125.1 | 72.7 | 73.0 | 73.2 | 76.5 |
| Spain | 85.2 p | 90.4 p | 93.2 p | 86.3 p | 92.5 | 91.6 | 91.2 | 90.8 | 115.9 | 114.6 | 106.1 | - |
| Sweden | 111.9 | 119.6 | 126.7 | 115.2 | 88.3 p | 90.4 p | 91.0 p | 91.8 p | 85.9 | 88.5 | 89.0 | 91.3 |
| Switzerland | 111.5 | 113.3 | 116.0 | 113.0 | 116.9 | 118.3 | 119.4 | 123.2 | 92.2 p | 93.4 p | 93.3 p | 93.8 p |
| Turkey | 152.2 | 166.2 | - | 156.0 e | 111.9 | 113.7 | 113.3 | 114.0 | 116.2 | 115.9 | 126.5 | 127.7 |
| United Kingdom | 114.8 | 118.7 | 119.3 | 115.7 | 158.8 e | 165.6 e | 168.6 e | 172.0 e | 123.7 | 126.4 | 126.5 | 127.7 |
| United States | 118.4 | 122.8 | 123.7 | 120.1 | 117.4 | 118.9 | 118.7 | 118.7 | 116.2 | 115.9 | 116.3 | 115.6 |
| Euro area | 97.0 | 100.0 | - | 97.5 | 120.9 | 118.9 | 119.8 | 118.7 | 117.4 e | 117.1 e | 168.8 e | - |
| Major-seven | 111.8 | 114.2 | 115.3 | 112.7 | 99.2 | 99.2 | 100.0 | 123.9 | 118.8 | 118.7 | 119.8 | 119.8 |
| EU28 | 100.5 | 104.0 | - | 100.1 | 113.2 | 113.8 | 114.7 | 114.8 | 124.1 | 123.3 | 123.1 | 124.2 |
| OECD-Total | 111.4 p | 114.7 p | - | 112.4 e | 101.9 | 102.2 | 103.0 | 104.1 | 115.3 | 114.9 | 115.0 | 115.7 |
| Other economies | 109.1 | 94.0 | - | 106.8 | 113.5 e | 114.3 e | 115.2 e | 115.5 e | 104.1 | 105.2 | 104.8 | - |
| Brazil | - | - | - | - | 103.4 | 94.7 | 91.1 | 87.1 | 85.7 | 86.1 | 83.4 | - |
| China | 146.1 | 148.8 | 143.5 | 148.8 | - | - | - | - | - | - | - | - |
| Colombia | 116.8 p | 127.1 p | - | 125.3 p | 149.8 | 149.0 | 148.8 | 147.8 | 144.3 | 142.6 | 143.5 | 143.5 |
| Costa Rica | - | - | - | - | 120.1 p | 130.3 p | 130.8 p | 126.3 p | 122.8 p | 123.6 p | 125.0 p | - |
| India | 130.3 | 136.8 | 143.0 | 131.7 | - | - | - | - | - | - | - | - |
| Indonesia | 132.6 | 138.8 | 138.2 | 132.3 | 134.2 | 135.6 | 137.7 | 139.8 | 140.8 | 141.9 | 143.7 | 145.4 |
| Lithuania | - | - | - | - | 138.8 | 141.0 | 140.1 | 135.4 | 137.3 | 138.8 | 137.2 | 142.8 |



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Tackling Wasteful Spending on Health

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Chapter 1

Ineffective spending and waste in health care systems: Framework and findings

by Agnès Couffinhal and Karolina Socha-Dietrich

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This chapter presents the overall framework and approach of the report as well as its main findings. Starting with a definition of waste, the first section identifies and groups types of waste. The next three sections provide an overview regarding wasteful clinical care, operational waste and respectively. The concluding section points to the best categories of waste and presents the organisation of the report.

We thank all other authors of the report for their input into this chapter. Mark Pearson and Francesca Colombo for detailed comments on an early draft of the project, in particular during the expert meeting of 8 April 2016, and the meeting of 28-29 June 2016. Among them, we acknowledge in particular: Peter Smith (Australian Department of Health), Tim Hall (OECD), Peter Smith (Imperial College London) and Agnès Couffinhal (World Health Organization). The statistical data for Israel are supplied by and under the responsibility of the relevant Israeli authorities. The use of such data by the OECD is without prejudice to the status of the West Bank, the Golan Heights, East Jerusalem and Israeli settlements in the West Bank under the terms of international law.

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Tackling Wasteful Spending on Health 😊

English

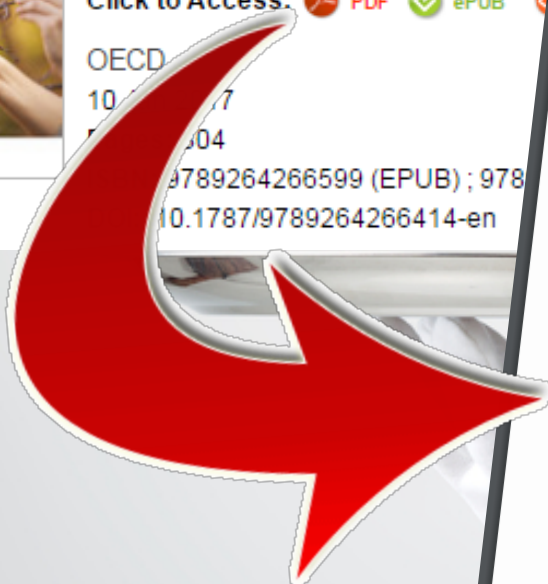
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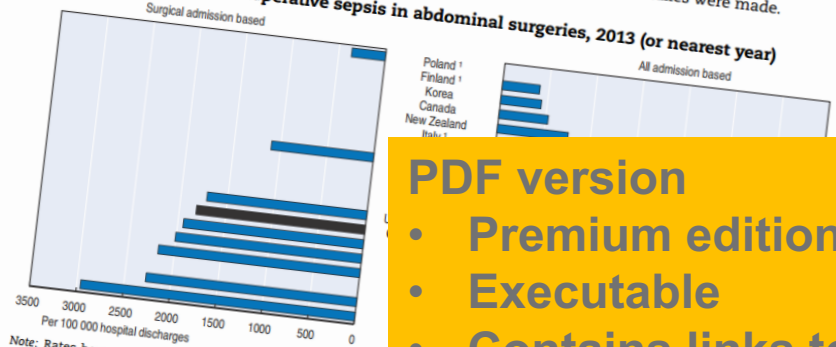


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Data on primary care are scarce, but the Primary Care International Study of Medical Errors showed that approximately 80% of errors could be classified as "process errors", the vast majority of which are potentially remediable (Makeham et al., 2002).

The OECD collects data on four adverse events (Figure 1.2). Numbers show close to a ten-fold variation in the reported rates across health care systems. It is extremely unlikely that these figures reflect "real" variations; rather they illustrate the enormous differences in the willingness of individuals in different systems to admit that mistakes were made.

Figure 1.2. Postoperative sepsis in abdominal surgeries, 2013 (or nearest year)



Note: Rates have not been adjusted by the average number of secondary diagnoses (left panel) and ten countries (right panel).
 1. The average number of secondary diagnoses is < 1.5.
 Source: OECD Health Statistics (2016), <http://dx.doi.org/10.1787/health>

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StatLink <http://dx.doi.org/10.1787/888933443941>

Avoidable adverse events are driven by errors and suboptimal decisions as well as organisational shortcomings that allow them to happen. Examples include clinicians' failures to follow standard practice (negligence) that are not detected early enough, or organisations' failure to establish such practices and familiarise personnel with them. Similarly, failures in communication between medical staff can lead to adverse events but only in the absence of systems that make such failures visible and then intercept them.

Low-value care can occur at all stages of the care pathway

The vast majority of clinicians strive to select the care best adapted to each patient and ideally they are mindful of cost. Low-value care refers to situations when these



Tackling Wasteful Spending on Health 😊

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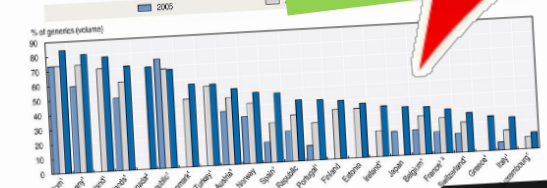
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The potential for generics substitution is still underexploited

The use of generic drugs is a good opportunity to free up resources within health care systems. In the United States where the generics market is the largest, the use of a generic drug is on average 80-85% lower than that of the originator (IMS Institute for Healthcare Informatics, 2013). In fact, the shift to generics is called "patent cliff" (a large number of drugs losing patent protection) and is responsible for the recent decline in overall pharmaceutical sales in OECD countries (Belloni et al., 2016). Yet some OECD countries do not fully exploit this potential (Figure 1.3) – the share of generics in total drug sales by basic health benefits varies between 10% and 80%.

Figure 1.3. Trends in generic drug use in OECD countries between 2005 and 2013



1. Data refer only to reimbursed pharmaceutical market.
2. Most recent available data are for 2013.
Source: OECD Health Statistics (2016), <http://dx.doi.org/10.1787/health-data-en>
StatLink <http://dx.doi.org/10.1787/888933443952>

Figure 1.3. Trends in generic drug use in OECD countries between 2005 and 2013



1. Data refer only to reimbursed pharmaceutical market.
2. Most recent available data are for 2013.
Source: OECD Health Statistics (2016), <http://dx.doi.org/10.1787/health-data-en>
StatLink <http://dx.doi.org/10.1787/888933443952>

Efforts to increase the use of generics can be hampered by suboptimal decisions and regulatory obstacles. The former include the established practice of using the originator drug among clinicians and patients. The latter exist when physicians are not allowed or mandated to prescribe using International Non-proprietary Name (INN), which is still the case in some OECD countries (Belloni et al., 2016). Moreover, entry-level legislation might delay the launch of generics onto the market (Vogler, 2012).

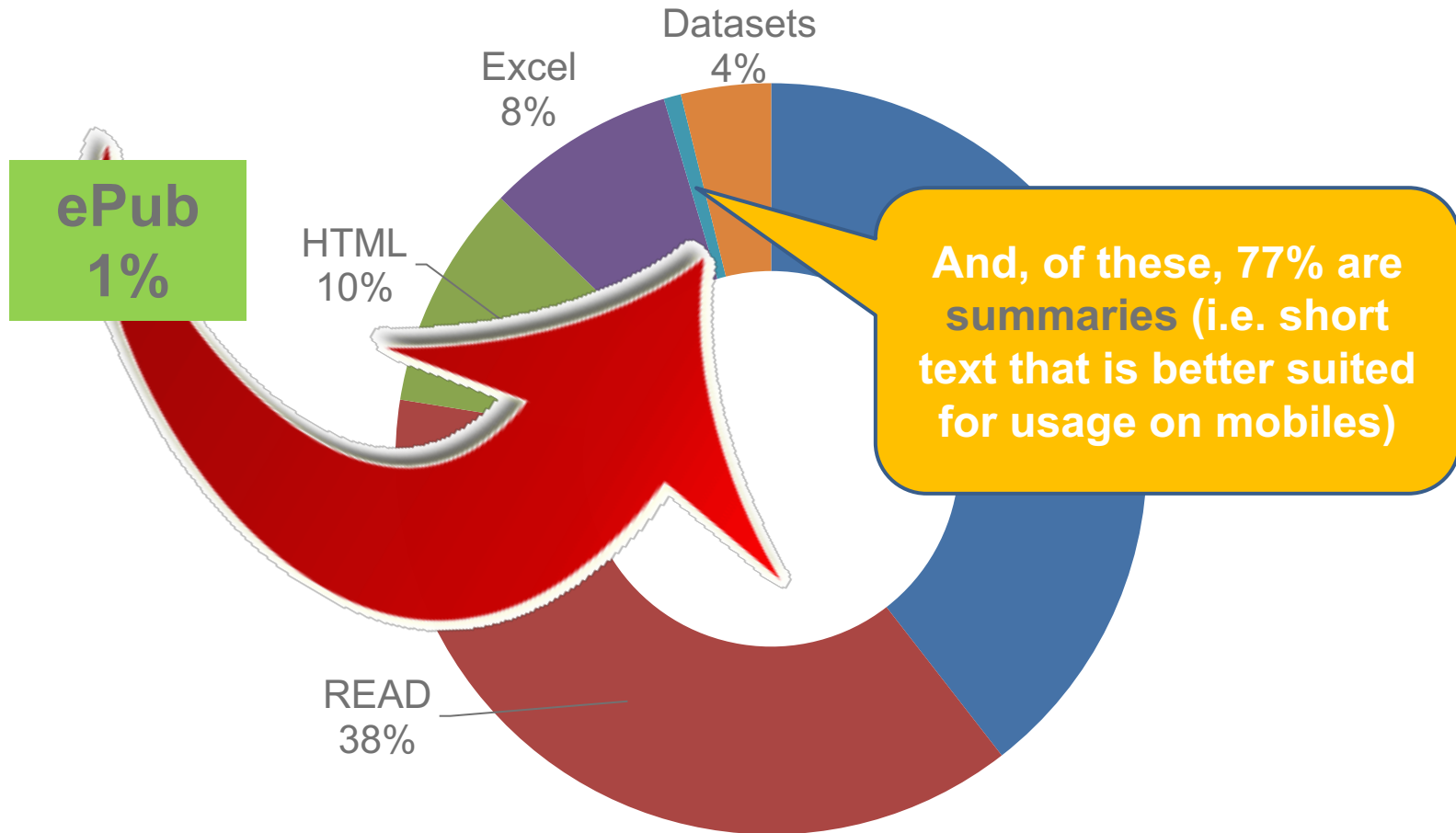
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THE ART OF PRODUCT MANAGEMENT

This glossary draws on definitions from the Intergovernmental Panel on Climate Change, the Agency, as well as other sources such as the United Nations Framework Convention on Climate Change.

International negotiations

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Table 7. Gross fixed capital formation, volume, 2010=100
Seasonally adjusted

| | 2014 | | | 2015 | | | | 2016 | | | | |
|-----------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| | 2014 | 2015 | 2016 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| Australia | 112.5 | 108.9 | 106.2 | 111.2 | 111.1 | 110.6 | 107.3 | 107.2 | 106.7 | 107.3 | 104.4 | 107.1 |
| Austria | 109.6 | 110.4 | 113.6 | 109.4 | 109.7 | 110.7 | 110.3 | 110.6 | 111.6 | 115.6 | 114.2 | 112.9 |
| Belgium | 108.1 | 107.0 | 113.0 | 107.8 | 118.2 | 106.1 | 108.3 | 110.3 | 112.0 | 113.7 | 112.4 | 114.1 |
| Canada | 112.1 | 107.0 | 103.6 | 113.2 | 109.6 | 107.3 | 106.4 | 104.7 | 104.6 | 104.0 | 103.8 | 102.2 |
| Chile | 125.6 | 123.7 | 103.6 | 113.2 | 124.1 | 121.2 | 125.8 | 123.8 | 125.6 | 125.0 | 124.1 | 102.2 |
| Czech Republic | 99.1 | 107.9 | - | 125.1 | 109.6 | 106.1 | 108.3 | 110.3 | 111.6 | 115.6 | 114.2 | 112.9 |
| Denmark | 110.7 | 113.4 | 104.2 | 101.6 | 124.1 | 121.2 | 125.8 | 123.8 | 104.6 | 104.0 | 103.8 | 102.2 |
| Estonia | 135.2 | 130.7 | 127.1 | 113.8 | 111.7 | 114.2 | 113.3 | 114.5 | 106.8 | 102.5 | 103.9 | 103.3 |
| Finland | 94.5 | 95.5 | 100.5 | 93.6 | 133.3 | 126.7 | 128.9 | 132.2 | 117.3 | 117.7 | 119.1 | 120.8 |
| France | 101.1 | 102.1 | 105.0 | 101.0 | 95.5 | 94.9 | 95.7 | 96.1 | 131.1 | 132.3 | 119.2 | 120.8 |
| Germany | 108.9 | 110.7 | 113.2 | 101.0 | 101.5 | 101.3 | 102.1 | 103.4 | 97.3 | 100.3 | 100.7 | 103.8 |
| Greece | 53.2 p | 53.0 p | 113.2 | 109.3 | 109.9 | 110.0 | 110.1 | 111.9 | 104.7 | 104.7 | 104.8 | 105.3 |
| Hungary | 115.5 | 117.7 | - | 53.3 p | 55.6 p | 46.8 p | 49.8 p | 59.8 p | 113.9 | 112.2 | 112.0 | 112.9 |
| Iceland | 139.3 | 164.6 | - | 110.9 | 112.9 | 119.1 | 118.3 | 120.4 | 50.3 p | 55.2 p | 56.1 p | - |
| Ireland | 129.4 | 171.7 | - | 137.7 | 151.8 | 119.1 | 118.3 | 120.4 | 100.7 | 100.6 | 104.3 | - |
| Israel | 123.1 | 123.1 | 136.5 | 139.5 | 153.8 | 153.3 | 164.4 | 179.6 | 191.3 | 200.8 | 205.0 | - |
| Italy | 81.2 | 82.5 | 84.9 | 124.4 | 121.8 | 121.5 | 183.4 | 175.4 | 151.7 | 207.7 | 170.7 | - |
| Japan | 113.6 | 113.7 | 114.6 | 81.4 | 81.9 | 82.2 | 82.6 | 83.0 | 131.8 | 134.3 | 138.4 | 140.9 |
| Korea | 107.1 | 111.3 | 117.1 | 113.3 | 114.1 | 113.4 | 113.8 | 113.6 | 83.8 | 84.1 | 85.4 | 86.5 |
| Latvia | 133.4 | 130.9 | 115.8 | 106.1 | 109.4 | 110.6 | 113.0 | 112.0 | 113.3 | 115.0 | 115.0 | 115.3 |
| Luxembourg | 128.7 | 129.9 | 115.8 | 132.4 | 129.9 | 136.4 | 128.5 | 124.1 | 117.2 | 112.5 | 113.3 | 115.2 |
| Mexico | 114.5 | 119.4 | - | 138.2 | 139.6 | 125.7 | 131.3 | 124.3 | 125.7 | 132.8 | 128.6 | - |
| Netherlands | 96.9 p | 106.4 p | 111.5 p | 118.1 | 118.4 | 119.8 | 120.3 | 119.2 | 120.5 | 119.2 | 119.2 | - |
| New Zealand | 132.2 | 135.0 | - | 100.5 p | 103.7 p | 105.6 p | 105.9 p | 110.5 p | 111.3 p | 112.9 p | 112.7 p | 109.4 p |
| Norway | 122.0 | 117.4 | 117.9 | 135.2 | 132.4 | 133.7 | 137.9 | 135.6 | 139.2 | 142.3 | 144.3 | - |
| Poland | 116.3 | 123.3 | - | 119.2 | 118.1 | 118.3 | 117.2 | 135.6 | 139.2 | 142.3 | 144.3 | - |
| Portugal | 70.9 | 74.0 | 73.9 | 119.2 | 122.9 | 117.2 | 123.8 | 122.8 | 116.6 | 116.9 | 118.3 | 119.0 |
| Slovak Republic | 102.8 | 120.2 | - | 72.6 | 74.6 | 74.6 | 73.3 | 73.7 | 119.7 | 117.7 | 114.8 | - |
| Slovenia | 90.7 | 91.6 | - | 104.1 | 112.3 | 117.2 | 126.1 | 125.1 | 72.7 | 73.0 | 73.2 | 76.5 |
| Spain | 85.2 p | 90.4 p | 88.7 | 86.6 | 92.5 | 91.6 | 91.2 | 90.8 | 115.9 | 114.6 | 106.1 | - |
| Sweden | 111.9 | 119.6 | 126.7 | 86.3 p | 88.3 p | 90.4 p | 91.0 p | 91.8 p | 85.9 | 88.5 | 89.0 | 91.3 |
| Switzerland | 111.5 | 113.3 | 116.0 | 115.2 | 116.9 | 118.3 | 119.4 | 123.2 | 92.2 p | 93.4 p | 93.3 p | 93.8 p |
| Turkey | 152.2 | 166.2 | - | 113.0 | 111.9 | 113.7 | 113.3 | 114.0 | 116.2 | 115.9 | 116.3 | 127.7 |
| United Kingdom | 114.8 | 118.7 | - | 156.0 e | 158.8 e | 165.6 e | 168.6 e | 172.0 e | 123.7 | 126.4 | 126.5 | 127.7 |
| United States | 118.4 | 122.8 | 119.3 | 115.7 | 117.4 | 118.9 | 119.8 | 118.7 | 116.2 | 115.9 | 116.3 | 115.6 |
| Euro area | 97.0 | 100.0 | - | 120.1 | 120.9 | 118.9 | 119.8 | 118.7 | 118.8 | 118.7 | 168.8 e | - |
| EU28 | 111.8 | 114.2 | 115.3 | 97.5 | 99.2 | 99.2 | 100.0 | 123.9 | 124.1 | 123.3 | 123.1 | 124.2 |
| OECD-Total | 100.5 | 104.0 | 115.3 | 112.7 | 113.2 | 113.8 | 114.7 | 101.3 | 101.7 | 102.8 | 115.0 | 115.7 |
| Other economies | 111.4 p | 114.7 p | - | 112.4 e | 101.9 | 102.2 | 103.0 | 104.1 | 104.1 | 105.2 | 104.8 | - |
| Brazil | 109.1 | 94.0 | - | 106.8 | 103.4 | 94.7 | 91.1 | 87.1 | 115.7 e | 115.9 e | 115.7 e | - |
| China | - | - | - | - | - | - | - | - | 85.7 | 86.1 | 83.4 | - |
| Colombia | 146.1 | 148.8 | 143.5 | 148.8 | 149.8 | 149.0 | 148.8 | 147.8 | 144.3 | 142.6 | 143.5 | 143.5 |
| Costa Rica | 116.8 p | 127.1 p | - | 125.3 p | 120.1 p | 130.3 p | 130.8 p | 126.3 p | 122.8 p | 123.6 p | 125.0 p | - |
| India | 130.3 | 136.8 | 143.0 | 131.7 | 134.2 | 135.6 | 137.7 | 139.8 | 140.8 | 141.9 | 143.7 | 145.4 |
| Indonesia | 132.6 | 138.8 | 138.2 | 132.3 | 138.8 | 141.0 | 140.1 | 135.4 | 137.3 | 138.8 | 137.2 | 142.8 |
| Lithuania | - | - | - | - | - | - | - | - | - | - | - | - |



And now . . .

drum roll

